

Dear Friends and Colleagues,

I have the great privilege today of writing to you as the newly elected President of the **GLMS Association**.

It is with a great honour and huge responsibility for me and the newly elected **GLMS Executive Committee** to lead the GLMS, an association founded by **EL and WLA** and entrusted by 29 Lotteries around the world to protect **Sports Ethics** and Integrity worldwide.

We all share the same values when it comes to **Social Responsibility** and in particular **Sports Values**, which are at the very heart of the development and growth of any human being.

Before I touch on any other topics, I would firstly like to **thank Chin Siong** (CEO of Singapore Pools and former GLMS President) for his **strategic guidance** and commitment shown over the past 2 years and his ability to set solid foundations **to drive the success** of our Association in the titanic **fight against Match Fixing**.

It is with great commitment that I take the challenge to continue this valuable work and build upon his legacy and achievements. I would also like to **thank all individual Members**, and our **collective Members, WLA and EL** and notably the 2 Presidents: **Mr Moner-Banet and Mr Höltkemeier** for the great support and precious collaboration.

Coming to my thoughts about **the future needs of GLMS**, I would like the Association to focus, among other things, on the following **key areas**:

- **Operations consolidation** through the acquisition of a **predictive analytical tool** with customized functionalities able to prevent, detect and manage all possible irregular and suspicious betting patterns. On this key mission for **GLMS**, the Association will be ever more **credible and effective vs all stakeholders** (National Platforms, Law Enforcement Agencies, Sport Federations)
- Increasing GLMS perception among WLA/ELA members leading to an **increase in GLMS membership**
- **Developing educational programs** and define a strong **communication strategy** across all channels with a particular focus on the **digital segment**
- Encouraging **close cooperation and information sharing** between all interested stakeholders following the **Council of Europe guidelines** through any appropriate form of international agreements at all levels and **focusing on the most vulnerable sport disciplines**

On behalf of **GLMS Executive Committee Members and Operational Teams**, I thank you very much once again – and should you have any **inquiries on GLMS and its activities**, do not hesitate to contact and rely on us.

**We will make together GLMS a strong organisation that all our Members will feel proud of being part of!**

Yours sincerely,

Ludovico Calvi  
(**Lottomatica**)